

## CURRICULUM VITA

Benjamin C. Ngwudike  
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“Teaching should not be happenstance or secondary goal” – Benjamin C. Ngwudike

For over 25 years, Benjamin C. Ngwudike has been involved in K-20 education as a classroom educator, administrator, and professor. I believe that educators should possess the knowledge, skills, and dispositions necessary to facilitate learning for all students in a highly competitive and networked global economy. Because these knowledge, skills, and dispositions are dynamic, educators should be lifelong learners. Educators should possess the cultural and technological skills, and competencies needed to facilitate learning in today’s information age.

### **Education**

Jackson State University, Jackson, Mississippi  
Ph.D. Educational Administration and Supervision  
August 4, 2001

Dissertation: A Comparative Study of Elementary and Middle School  
Mathematics Teachers’ Professional Development and  
Classroom Practices

Jackson State University, Jackson, Mississippi  
M.S. Social Science Education (Curriculum & Instruction)  
May 10, 1986

### **Professional Experience**

2014 – Present Professor and Interim Chair, Department of Educational Leadership  
Jackson State University

2010 – 2014 Associate Professor, Department of Educational Leadership  
Jackson State University

2008 – 2010 Associate Professor, Department Elementary and Early Childhood  
Education  
Jackson State University

2003 – 2008 Assistant Professor, Department Elementary and Early Childhood  
Education  
Jackson State University

Courses taught include Methods of Educational Research, Elementary Statistics, Problems and Issues in Social Studies, Current Trends in Math, Problems and Issues in Science.

- 2001–2003 Adjunct Professor, Jackson State University
- 1999–2001 Graduate Research Assistant  
Jackson State University
- 1996-1998 Consultant
- 1993-1995 Girls' Secondary School, Ogidi, Anambra State, Nigeria  
Principal Class III
- 1991-993 Boys' High School, Ogbunike, Anambra State, Nigeria  
Principal Class III
- 1987-1990 Girls' Secondary School, Awka-Etiti, Anambra State, Nigeria  
Mathematics Teacher (Senior Master)
- 1985-1986 Graduate Assistant  
Jackson State University
- 1977–1984 Girls' Secondary School, Ozubulu, Anambra State, Nigeria  
Mathematics Teacher (Master III, Master II)
- 1977–1984 Mathematics Examiner, National Teachers Institute (Nigeria)

### **Fellowships**

NAEP Databases Seminar, January 10-12, 2011  
NSF 2000 Database Institute  
NAEP 2000 Database Seminar  
GIS/GPS 2002 Seminar  
NHES 2003 Database Seminar

### **Honors and Awards**

Research and Scholarly Activities Award, Department of Educational Leadership,  
Jackson State University - 2015

Faculty Excellence Award, Jackson State University - 2014

Research Award, Department of Educational Leadership, Jackson State University - 2013

Chairman's Service Award, Division of International Studies, International Peace  
Conference, April 8, 2011

Jackson State University, Department of Educational Leadership Research Award, May, 2011

Jackson State University, College of Education and Human Development Professional Service Activities Award 2008

Jackson State University, College of Education and Human Development Teacher of the Year 2007-2008

AERA Scholar of Color Award Winner (2001)

National Collegiate Education Award Winner (2000)

### **Funded Grant**

Co-Principal Investigator, NOVA (NASA Opportunities for Visionary Academics) - This project was a \$45,000.00 grant from NOVA for improving pre-service educators' mathematics achievement on PRAXIS I.

### **Publications**

Third International Mathematics and Science Study (TIMSS): Reforming Teacher Preparation Program to Improve Student Achievement (ERIC/CSMEE, ED 444847)

Improving Student Achievement: What The Third International Mathematics and Science Study (TIMSS) Tells Us About Curriculum, Classrooms, and Teachers (National Association of African American Studies, Monograph Series)

A Comparative Study of Elementary and Middle School Mathematics Teachers' Professional Development and Classroom Practices (ISBN 0-493-34319-9, Bell and Howell Information and Learning)

No Child Left Behind: Preschoolers' Readiness on Arrival at School. Journal of Intercultural Disciplines, Vol. V, Fall 2004

An Overview of the Progress in International Reading Literacy Study (PIRLS) 2001: Achievement of the United States Fourth-Grade Students in International Context. The Mississippi Reading Journal, Vol. 4, No. 1

Program for International Student Assessment (PISA) 2000: Analysis of Questionnaire Data from United States Students (ERIC ED 495709)

Using Multiple Intelligences within the Emotional Intelligence Framework (With Drs. Fish, Channell, and Brown)

What We've Learned from TIMSS: The Importance of Quality Teacher Preparation Programs (With Dr. Ruth Searcy)

Ngwudike, B. C. (2008). The 2003 National Assessment of Adult Literacy (NAAL): Performance of African Americans in a National Context. ERIC Database. (ED 500404).

Ngwudike, B. C. (2008). Competitive Edge: A Cross-National Examination of Comparative Advantage in Mathematics and Science. *E-Journal of International Studies*, Volume 1/Fall 2008

Ngwudike, B. C. (2009). Competitive Edge: A Cross-National Examination of Mathematics Achievement in 53 Jurisdictions. ERIC Database. (ED 504433)

Yazdani, N., Farish, J., & Ngwudike, B.C. (2009). Creative Thinking and Creative Behavior Among African American Adults. *The Researcher*, Vol. XXII, No. 2, Spring, 2009

Ngwudike, B. C. (2011). The 2003 National Assessment of Adult Literacy (NAAL): Performance of African Americans in a National Context. *Journal of Intercultural Disciplines*, Volume IX

Ngwudike, B. C., & VanDecar, P. (2011). Progress in International Reading Literacy Study (PIRLS) 2001 and 2006: Reading Literacy Achievement of America's Fourth-Grade Students in a National and International Context. *E-Journal of International Studies*

Otieno, T. & Ngwudike, B.C. (2012). Evaluating Teaching Effectiveness at an Urban HBCU: What Does the Data Tell US? *Online Journal of Rural and Urban Research*, November, 2012

Ngwudike, B. (2015). Variables that Promote the Academic Achievement of Disadvantaged Students. In D. Watkins & I. Smith (Eds.), *Dropout Prevention: An HBCU Perspective*. Pearl, MS: Alphagraphics.

### **Book Review**

Northouse, P. G. (2015). *Leadership Case Studies in Education: Applying leadership theories in educational setting*. Thousand Oaks, CA: SAGE. (Reviewed Spring, 2015)

Johnson, R. B., & Christensen, L. (2015). *Educational Research: Quantitative, Qualitative, and Mixed Approaches*, 5th Edition. Thousand Oaks, CA: SAGE. (Reviewed Fall, 2014)

Gustafson & MacDonald- *A Learning System Targeted at Introductory Elementary Science Curriculum Courses*, 1e, John Wiley & Sons, Inc.

Sheffield, L.J., & Cruikshank, D.E. *Teaching and Learning Mathematics Pre-Kindergarten through Middle School*, 5e, John Wiley & Sons, Inc.

Sanders, M.G. Building School-Community Partnerships: Collaboration for Student Success, Corwin Press, Inc.

Smith, S.P. Early Childhood Mathematics, 3e, Allyn and Bacon.

Buxton, C.A., & Provenzo, E.F. Teaching Science in Elementary and Middle School: A Cognitive and Cultural Approach, Sage Publications, Inc.

Epstein, J.L., Sanders, M.G., Simon, B.S., Salinas, K.C., Jansorn, N.R., & Van Voorhis, F.L. School, Family, and Community Partnerships, Corwin Press, Inc.

### **Journal Article Review**

From four pence a week to funded nursery education: The growing professionalism in childminding. Contemporary Issues in Early Childhood Journal, London Metropolitan University.

### **Selected Presentations**

Dropout Prevention: The role of the School. Paper presented at the American Association of Behavioral and Social Sciences (AABSS) Conference in Las Vegas, Nevada on February 9, 2015. (With Dr. Otieno)

The Role of Parents and Community in Addressing School Dropout. Paper presented at the National Association of African American Studies (NAAAS) Conference in Baton Rouge, Louisiana on February 13, 2015. (With Dr. Otieno)

Dropout Prevention: The Role of the Student. Paper presented at the International Peace Conference at Jackson State University on March 26, 2015.

The National Assessment of Educational Progress (NAEP) 2013 Reading Assessment: Performance of African Americans in a National Context. Paper presented at the National Association of African American Studies (NAAAS) Conference in Baton Rouge, Louisiana on February 13, 2014. (With Dr. Walker)

Common Core State Standards for Mathematics: What Should Teachers Know? Paper presented at the National Association of African American Studies (NAAAS) Conference in Baton Rouge, Louisiana on February 13, 2014. (With Dr. Otieno)

Absence of Males in Early Childhood Education: What Should be Done? Paper presented at the National Association of African American Studies (NAAAS) Conference in Baton Rouge, Louisiana on February 14, 2014. (With Dr. Otieno)

Factors Hindering School Enrollment of Girls in many Countries. Paper presented at the International Peace Conference at Jackson State University on February 10, 2014.

Global Distribution of Literacy Achievement among Fourth-Grade Students. Paper presented at the Sixth Annual Ruth Searcy Literacy Conference at Jackson State University on January 24, 2013.

Global Competencies for the Future Workforce. Paper presented at the International Peace Conference at Jackson State University on April 8, 2013.

Assessing the Impact of Undergraduate Research on Student Success: Case Studies of Effective Practices (Case Study of an Urban HBCU). Paper presented at the National Council on Undergraduate Research (NCUR) Conference/Faculty and Administrator Network (FAN) in La Crosse, Wisconsin on April 11, 2013. (With Dr. Otieno)

Educational Characteristics of Countries with World-Class Student Performance. Paper presented at the National Social Science Association (NSSA) Conference in New Orleans, Louisiana on October 13, 2013. (With Dr. Otieno)

Deconstructing the Common Core State Standards (CCSS) for Mathematics. Paper presented at the Urban Education Conference at Jackson State University on November 19, 2013.

Program for International Student Assessment (PISA) 2009: Performance of U. S. 15-Year-Old Students in Reading Literacy in an International Context. Paper presented at the Fifth Annual Ruth Searcy Literacy Conference at Jackson State University on January 26, 2012.

Understanding the Nature and Context of Bullying and Victimization in U. S. Schools. Paper presented at the Urban Education Conference at Jackson State University on November 15, 2012.

Under-Representation of African Nations in International Assessments. Paper presented at the National Association of African American Studies (NAAAS) Conference in Baton Rouge, Louisiana on February 16, 2012.

International Adult Literacy Survey (IALS): A Portrait of Adult Literacy around the Globe. Paper presented at the National Association of African American Studies (NAAAS) Conference in Baton Rouge, Louisiana on February 17, 2012.

Online Learning: Using Different Technologies to Meet the Needs of Diverse Learners. Paper presented at the Creating Futures through Technology Conference in Biloxi, Mississippi on March 8, 2012. (With Dr. Otieno)

Providing a Second Chance: GED Certification in Mississippi. Paper presented at the National Technology and Social Science Conference in Las Vegas, Nevada on April 3, 2012.

Student Rating of Instructors on Learning Experiences. Paper presented at the International Conference on Education in Honolulu, Hawaii on August 1, 2012.

The Care of the Aged Parents by the Igbo of Nigeria and the Gusii of Kenya. Paper presented at the National Social Science Association Professional Development Conference in Albuquerque, New Mexico on October 16, 2012. (With Dr. Otieno)

Understanding the Nature and Context of Bullying and Victimization in U. S. Schools, Paper presented at the Urban Education Conference, Jackson State University, November 15, 2011

Using International Literature to Prepare Pre-Service Teachers to Teach K-4 Students for Global Cultural Awareness (with Dr. Evornia Kincaid). Paper presented at the Sino-American International Research Forum. Jackson State University, April 27, 2011

Online Learning: Different Technologies for Diverse Learners. Paper presented at the National Social Science Association (NSSA) Conference, Las Vegas, Nevada, April 18, 2011.

A Cross-National Assessment of How American and Canadian 15-Year-Old Student Performed on the Program for International Student Assessment (PISA) 2009. Paper presented at the International Peace Conference, Jackson State University, April 5, 2011.

Using the Program for International Student Assessment (PISA) 2009 Outcomes to Improve Student Achievement and close the Achievement Gap. Paper present at the Association of Social and Behavioral Scientists National Conference, Jackson, Mississippi, March 11, 2011

National Assessment of Educational Progress (NAEP): Trends in the Achievement of African American Fourth-Grade and Eighth-Grade Students on Mathematics, Science, Reading, and Writing Assessments. Paper presented at the National Association of African American Studies (NAAAS) National Conference, Baton Rouge, Louisiana, February 17, 2011

Adult Literacy and Life Skills Survey (ALL) 2003: Global Distribution of Adult Literacy Skills. Paper presented at Ruth Searcy Literacy Conference, Jackson State University, January 26, 2011

Teaching All Students: Individual Lesson Plans in the Teaching Tools Format – Paper presented at the Alliance for Teacher Quality Project Summer Institute, Jackson State University, July 22, 2010

Math and Science: Best Practices – Paper presented at the Alliance for Teacher Quality Project Summer Institute, Jackson State University, June 22, 2010

Program for International Student Achievement (PISA) 2006: International Comparability of the Achievement of 15-Year-Olds – Paper presented at the International Conference, Jackson State University, April 13, 2010

PIRLS 2001 and 2006: Reading Literacy Achievement of America's Fourth-Grade Students in a National and International Context – Paper presented at the National Association of African American Studies (NAAAS) 18th Annual Conference, Baton Rouge, Louisiana, February 10, 2010

Performance of U.S. Fourth-Grade Students in the Progress in International Reading Literacy Study (PIRLS) 2001 and 2006 – Paper presented at the Third Annual Ruth R. Searcy Literacy Conference, Jackson State University, January 28, 2010

Ethnic and Religious Conflicts in Nigeria – Paper presented at the Peace Conference of the U.S. Institute of Peace (USIP), Jackson State University, April 21, 2009

Teaching Gifted and Talented Students – Paper presented at Classroom Management Conference/Workshop of the Teach Delta Region, Jackson State University, April 21, 2009

National Assessment of Education Progress (NAEP) Civics 2006: Performance of African Americans in a National Context – Paper presented at the National Association of African American Studies (NAAAS) 17th Annual Conference, Baton Rouge, Louisiana, February 10, 2009 (With Dr. Tabitha Otieno)

National Assessment of Education Progress (NAEP) Civics 1998 & 2006: An Overview of Progress in the Achievement of African American Students – Paper presented at the National Association of African American Studies (NAAAS) 17th Annual Conference, Baton Rouge, Louisiana, February 10, 2009 (With Dr. Tabitha Otieno as lead presenter)

Progress in International Reading Literacy Study (PIRLS) 2006: Literacy Achievement of America's Fourth-Grade Students in an International Context – Paper presented at the Second Annual Ruth R. Searcy Literacy Conference, Jackson State University, January 16, 2009

Incorporating Reading and Writing in Teaching Science to English Language Learners (ELL) – Paper presented at SHELLS Conference at the University of Alabama, April 16-19, 2008

Bridging the Gap: Access and Availability of Quality Textbooks for Zambia – Paper presented at the International Conference, Jackson State University, April 7-11, 2008. (With Dr. Vivian Taylor, Dr. Linda Channell, and Mr. Choongo)

Association for Childhood Education International (ACEI) Assessments – Paper presented at the Department of Elementary and Early Childhood Education Faculty Retreat at Eagle Ridge Conference Center, Raymond, Mississippi, April 10, 2008

Performance of African Americans on the 2003 National Assessment of Adult Literacy (NAAL) – Paper Presented at the National Association of African Americans (NAAAS) 16th Annual Conference in Baton Rouge, Louisiana, February 11-16, 2008

Helping Children to Read: Guidelines for Parents and Teachers – Paper presented at Ruth R. Searcy First Annual Literacy Conference, Jackson State University, Jackson, Mississippi, January 17-18, 2008

National Assessment of Adult Literacy 2003 (NAAL): Performance of African Americans in a National Context – Paper presented at the Urban Education/American Education Week Conference, Jackson State University, November 13-15, 2007

Using Aligned Curriculum and Assessment Data to Improve Students' Mathematics Achievement – Paper presented at the Mississippi Learning Institute (MLI) Teacher Professional Development, Jackson State University, November 10, 2007

Sustaining America's Competitive Edge: An Overview of Achievement of U.S. Students on International Assessments - Paper Presented at the International Week Symposium, Jackson State University, Jackson, Mississippi, April 19, 2007

Preventing and Decreasing Overweight and Obesity in African American Populations: An Issue of Civil Rights. Paper Presented at the National Association of African American Studies (NAAAS) Annual Conference, Baton Rouge, Louisiana, February 12-17, 2007.

Comparing TIMSS 2007 and Mississippi Mathematics Frameworks: Pitfalls and Weaknesses and Suggestions for Rectifying Them. Paper Presented at Center for University Scholars Symposium, Jackson State University, Jackson, Mississippi, November 2, 2006 (With Dr. Mohammad Khadivi)

Collegiate Learning Assessment (CLA): Exploring Jackson State University Data. Paper Presented at Teaching Tuesdays, Jackson State University, Jackson, Mississippi, October 10, 2006

New Teacher Support in Asia Pacific Economic Cooperation (APEC) Members - Paper Presented at International Week Symposium, Jackson, Mississippi, April 3, 2006

Program for International Student Assessment (PISA) 2003: Mathematics Achievement of United States 15-Year-Olds in International Context. Paper Presented at International Week Symposium, Jackson State University, Jackson, Mississippi, April 3-7, 2005

Helping Children Develop Mathematics Skills. Paper Presented at Elementary and Early Childhood Conference, Jackson State University, Jackson, Mississippi, January 28, 2005

Helping Children Develop Emergent Literacy Skills. Paper Presented at Elementary and Early Childhood Conference, Jackson State University, Jackson, Mississippi, January 27, 2005

Literacy and Numeracy Skills Children Bring from Home to Kindergarten. Paper Presented at the Mississippi Reading Association (MRA), 34th Annual Conference, Biloxi, Mississippi, December 5-8, 2004

Helping Children Succeed at School: What Do Before and After School Programs Provide? Paper Presented at the Mississippi Reading Association (MRA), 34th Annual Conference, Biloxi, Mississippi, December 5-8, 2004

Progress in International Reading Literacy Study (PIRLS) 2001: Achievement of U.S. Fourth-graders in International Context-Urban Education Conference, Jackson State University, March 31-April 2, 2004

No Child Left Behind (NCLB): Preschoolers' Readiness on Arrival at School. Paper Presented at the National Association of African American Studies Conference, Houston, Texas, February 16-21, 2004

Improving Student Achievement: What The Third International Mathematics and Science Study (TIMSS) Tells Us About Curriculum, Classrooms, and Teachers-National Association of African American Studies, 2001

### **Current Research Project**

Black Male Dropout in Mississippi

### **Previous Research Projects**

Professional Development for Mathematics Teachers, George Elementary School, Jackson, Mississippi - The goal of this project was to improve students' mathematics achievement

Namibian BES3 Project - This USAID funded project is for improving the mathematics, science, reading, and action research skills of student teachers and teacher educators in Namibia

Technical Advisor, Textbooks and Learning Materials Program (TLMP), Zambia. TLMP is USAID funded project for writing mathematics textbooks for fourth and fifth grade students in Zambia

Namibian BES3 Project (2005) - This USAID funded project was for improving the mathematics, science, reading, and action research skills of student teachers and teacher educators in Namibia

Professional Development for fourth- and fifth-grade mathematics teachers in Jackson Public School District (JPS). This project was funded by the Center for University Scholars at Jackson State University and Jackson Public School District (JPS), 2005

Mathematics Tutoring at Jim Hill High School, Jackson, Mississippi - This Project was funded by Mississippi Learning Institute at Jackson State University (2005)  
Professional Development for Mathematics Teachers, Isable Elementary School, Jackson, Mississippi (2004) - The goal of this project was to improve students' mathematics achievement

### **Courses Taught**

EDFL 514: Elementary Statistics (Hybrid)  
EDFL 515: Methods of Educational Research (Online)  
EDFL 601: Advanced Statistics and Research (Online)  
EDAD 787: Research and Independent Study  
EDAD 799: Dissertation

### **Selected Dissertation Committees Chaired**

Characteristics of Effective and Ineffective Schools in a Selected Urban School District  
Candidate: Mary Bailey (summer 2008)

A Comparative Analysis of the Utilization of Language Arts Strategies of Elementary 3-5 and Middle School 6-8 Teachers  
Candidate: Esther McCoy (summer 2008)

Teachers' Perspectives of the Effectiveness of the Teacher Support Teams in Urban Elementary Schools  
Candidate: Teresa Banks (summer 2008)

Kindergarten Teachers' Perceptions of Factors That Promote Early Literacy Development  
Candidate: Crystal Haynes (spring 2010)

The Role of Elementary School Principals in Promoting Parental Involvement in Selected Schools Districts in Mississippi  
Candidate: Juanita Watts (spring 2010)

### **Selected Dissertation Committees Served On**

Preventive Methods and Alternatives to Grade Retention on Health and Wellness in a Metropolitan Area  
Candidate: Alfred Boyd (summer 2008)

An Assessment of Risk Indicators among Urban Youth and the Impact on Academic Achievement  
Candidate: Carrie Brown-Ford (summer 2008)

Discipline and Its Effects on the Reading Performance of African American Males  
Candidate: Theresa Bland Green (summer 2008)

Teachers' Perceptions and Attitudes Towards Inclusion of Exceptional Education  
Students in the Elementary Classroom  
Candidate: Tenette Y. Smith (summer 2009)

Effective School Leadership: A Study of Consistent Exemplary and Successful  
Accreditation Ratings in a Rural Mississippi School District  
Candidate: Michael A. Winters (spring 2010)

The Impact of Public School Pre-Kindergarten and Head Start Attendance on the Reading  
Readiness of Kindergarten Students in an Urban School District in Mississippi  
Candidate: Kymyona Burk (Spring 2011)

The Impact of School Expenditure on Fifth-Grade Science Test Results in Selected  
School Districts in Mississippi  
Candidate: Dorris Stocks

Self-Efficacy of Elementary School Principals in Central and Southwest Mississippi and  
Its Effects on Student Achievement  
Candidate: Bridgette Muhammad (summer 2011)

Kindergarten Teachers' Perceptions of Character Education and Its Impact on Student  
Behavior  
Candidate: Jolanda Roby (summer 2011)

The Impact of an Integrated Learning System on the Mathematics Achievement of Third-  
Grade Students in a Rural School District  
Candidate: Taryn Brown (fall 2012)

Teachers' and Parents' Perceptions of the Impact of Television on Third-Grade Children's  
Behavior and Reading Achievement  
Candidate: Evelyn Robinson

National Council for Accreditation of Teacher Education (NCATE) Compiler,  
Elementary Education Program (K-4 & K-8) Jackson State University, 2006-2007

### **Research Interest**

Professional Development for K-12 Mathematics and Science Teachers  
International Comparative Education  
Student Achievement  
Integrating Technology in Teaching and Learning  
Inclusive Practices

**Professional Membership**

National Social Science Association (NSSA)

Association for Social and Behavioral Scientists (ASBS)

National Association of African American Studies (NAAAS)

**Professional Development**

U. S. Department of Education, Institute of Education Sciences (IES) Webinar on Basic Overview Session for Grant Writing, July 19, 2011.

U. S. Department of Education, Institute of Education Sciences (IES) Webinar on Overview of Research and Development Centers, July 12, 2011.

U. S. Department of Education, Institute of Education Sciences (IES) Webinar on Grant Writing Workshop, July 13, 2011.

Introduction to Google Docs, Jackson State University, April 5, 2011.

SafeAssign - Online, Jackson State University, April 4, 2011.

Systems Portfolio Appraiser Training, The Higher Learning Commission (HLC) of the North Central Association, Chicago, Illinois, March 29, 2010.

Grant Proposal Workshop – University of Alabama, Tuscaloosa, April 16-19, 2008.

Grant Proposal Development Workshop – Monarch Center, University of Illinois at Chicago, March 30-31, 2007.

Creating Quizzes, Surveys, Assessments, and Mastering WebCT's Gradebook, July 26, 2006.

Designing and Creating Courses in WebCT, May 3, 2006

**Professional Services:**

Reviewed GEAR UP Grant Proposal Application for the U. S. Department of Education, August 5-13, 2011

Teacher Performance Assessment (TPA), July 20-21, 2011. Pearson Education, St. Louis, Missouri

Reviewed Hispanic Serving Institutions (HSI) STEM grant proposal for the .U.S. Department of Education, June 5-10, 2011.

Reviewed Educational Opportunity Centers grant proposal for the U.S. Department of Education, June 19-24, 2011.

Reviewed National Benchmark for Teacher Licensure, National Evaluation Series  
National Conference, St. Louis, Missouri, July 21, 2011.

National Evaluation Series (NES) National Benchmark Conference, July 20-21, 2010.  
Pearson Education, St. Louis, Missouri

The Higher Learning Commission (HLC) Systems Appraisal, May 17-July2, 2010

The Higher Learning Commission (HLC) Action Project Annual Updates Review,  
September 14-October15, 2009

**References**

Provided on request.